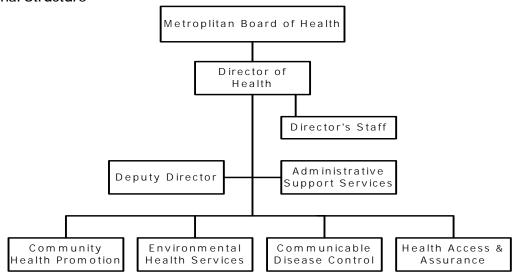


Vision	The Metropolitan Nashville and Davidson County Health Department sees itself as public health leaders uniting communities for a healthier tomorrow!								
Mission	The Mission of the Metropolitan Nashville and Davidson County Health Department is to promote Physical and Mental Health and Prevent Disease, Injury, and Disability.								
Budget & Position	Expenditures:	2000-01	2001-02	2002-03					
Summary	GSD General Fund	\$28,113,817	\$29,639,875	\$30,915,799					
	Special purpose funds	218,483	519,866	328,371					
	Total Expenditures	\$28,332,300	\$30,159,741	\$31,244,170					
	Revenues:								
	Charges, Commissions, & Fees	\$1,573,728	\$1,758,799	\$1,911,320					
	Other Governments	9,543,966	10,513,153	10,022,376					
	Other Program Revenue	485,750	665,535	574,170					
	Total Program Revenue	\$11,603,444	\$12,937,487	\$12,507,866					
	Non-program Revenue and Transfers	2,072,500	2,911,955	3,082,618					
	Total Revenues	\$13,675,944	\$15,849,442	\$15,590,484					
	Total Budgeted Positions	543	550	586					
Contacts	Director of Health: Dr. Stephanie Bailey Financial Manager: Robert Eadie Lentz Bldg, 311 23 rd Ave. North 37203		bailey@mhd.nashville. @mhd.nashville.org FAX: 340-5665	org					

Organizational Structure





Budget Highlights

The FY 2003 budget includes: · Pay plan and benefits adjustments \$971,610 Adjustments to grants -243.639 Utilities 47.373 • Flu vaccine for all active Metro 96,720 employees • Pneumococcal vaccine to immunize at-18,800 risk elderly • Immunizations for persons going to 80,700 foreign countries (with revenue offset) -1 Public Health Nurse • Surveillance/follow-up for immunization 44,700 of 24-month-olds - 1 Public Health Nurse · Early Prevention Screening and 238,800 Diagnostic Testing for TennCare eligible children in Davidson County (with revenue offset) - 4 Public Health Nurses · Additional preventive health services-30,000 diagnostic screenings for uninsured lowincome women • Implement employee wellness program 54,080 for Metro employees - 1 Medical Administrative Assistant • Public Health Case Manager position to 36,540 coordinate communicable disease services and other services for inmates released from custody • Cost adjustment for Prison Health 85,000 Services contract • Full-year funding for Animal Services 165,941 facility which opened in April 2001 • 800 MHz radio charge -6,501 Total \$1,620,124

Overview

DIRECTOR'S STAFF

Departmental Administration Provides direction to the department, overall policy development and implementation and legal counsel for the Health Department. Includes the Director of Health, Deputy Director, Public Relations, and Quality Management.

Quality Management is responsible for establishing and implementing a department wide quality management system that incorporates quality assurance and quality improvement. The activities also include monitoring the financial operations of the department and compliance with policies and procedures.

Correctional Health Services Metropolitan Health Department contracts with a correctional healthcare company to manage and operate the health care delivery system for inmates of the Davidson County Sheriff's Department (excluding the CCA facility). Services to inmates include receiving screening, health assessment, mental health services, dental services, medication

administration, sick call emergency care and chronic care follow up.

BUREAU OF ADMINISTRATIVE SUPPORT SERVICES

Administrative Support Services Provides a number of administrative and fiscal support services for the programs of the Metropolitan Health Department. These include Business Office, Housekeeping, Security, Maintenance, Inventory, Personnel, mail and printing services.

Personnel is responsible for recruiting professional and support staff, maintaining all personnel related records and documents and assuring compliance with federal, state and metro regulations. Provides training and employee competencies development.

Finance is responsible for coordinating, preparing and maintaining departmental operating budgets.

Business office processes payment for all purchases made to the department and prepares and processes the departmental payroll including issuance of all paychecks.

Maintenance is responsible for repairs to all department facilities which include routine and preventive maintenance. Provides courier service for program activities to transport items not handled by the USPS.

Inventory Control supplies every division of the Health Department with operational forms, supplies and equipment handling. Other components consist of fixed asset inventory, central shipping and receiving and employee assigned equipment.

Housekeeping provides cleaning and related services for all buildings. The Director of Housekeeping and Security provides security training for Health Department staff and serves as the focal point in matters of security regarding staff, buildings and equipment.

BUREAU OF COMMUNICABLE DISEASE CONTROL

Notifiable Disease Control This division is responsible for the control of infectious diseases in the community, particularly those which are vaccine-preventable. The CASA Program assists both public and private medical providers to maximize immunization coverage for children age two years and younger. The Immunization Registry quantifies vaccination completion rates and identifies specific children at risk for vaccine-preventable diseases. Other programs specifically address Hepatitis C, perinatal Hepatitis B, and provide flu vaccine to community members and Metro Government employees. The division routinely responds to actual and potential disease outbreaks and provides prophylactic treatment as necessary. Active and passive disease surveillance are critical disease control strategies that are being expanded. The division coordinates "homeland security" preparedness related to public health in Davidson County, and provides community and healthcare provider education on bioterrorism and communicable diseases.

Sexually Transmitted Disease Control (STD) This Division is engaged in a comprehensive approach to



reduce in incidence of sexually transmitted diseases in Davidson County. Collaboration with the STD Free! Coalition and the nationally recognized Criminal Justice Center Syphilis Screening Project, along with enhanced STD surveillance and clinical services are significantly impacting the burden of syphilis in the community. The division also provides outreach screening services, contact investigation to identify and treat partners at high risk for STD infections, and free HIV counseling and testing. Community and healthcare provider education continues to be a major focus of the division.

Tuberculosis Control This Division addresses this public health threat through surveillance, clinical examination and treatment of patients with active TB disease, Xray and laboratory monitoring, and directly observed therapy (DOT) to ensure completion of therapy. Case management helps to address both medical and social needs of patients throughout the treatment period. Contact investigation and targeted screening helps to identify residents with latent tuberculosis infection (LTBI) who are at risk for developing active TB disease later in life. The program offers free treatment for LTBI to significantly reduce that risk and the burden of TB disease in the community. Community and provider education continue to build awareness of tuberculosis as a continued public health threat yet a treatable and curable disease.

BUREAU OF HEALTH ACCESS AND ASSURANCE

Children's Health Services includes the following:

- Oral Health Services Dental care is available to children and adults at a charge based on their family income. Dental care for adults is generally limited to treatment of acute conditions. Oral surgery is provided at the Lentz Public Health Center. Oral Health Services also offers dental sealants to students in several Davidson County elementary schools to prevent cavities in permanent molars.
- School Health This Program services the General Education population of the Metro School System by offering, at a minimum, a nurse consultant to each school. It also provides skilled nursing services to children with special health care needs at local public schools. The program is provided through a contract with the Metropolitan Board of Education.
- Healthy Start Program This Program is designed to support first time mothers by home visiting to provide education regarding child safety, health, disease prevention, child development, and parenting skills.
 Public health nurses and outreach workers make home visits with first time mothers on a weekly basis.
- Home Visiting Services This program provides case management services through home visits by public health nurses with high-risk pregnant women and children up to age 6.
 - Referrals are received from community agencies, physicians and the Department of Children's Services.
- Family Advocate Services Provides assessment, education, and intervention services for families of

pregnant women and children up to the age of seven. The objective is to improve school readiness through early detection of social, health, developmental and behavioral problems.

Families First Program - This Program provides home assessments of children whose parent is no longer receiving public assistance.

- Children's Special Services Provides medical assistance, case management, speech and hearing evaluations, and therapy, parent information and support for children up to age 21 with chronic health problems.
- United Way Mobile Screening Provides dental, hearing, speech, vision, developmental & behavioral screenings for children age 6 months through 6 years in Davidson & surrounding counties. Appropriate referrals are made to a medical home provider. The mobile clinic is made possible through a publicprivate partnership of United Way, Nations Bank and other private and social agencies.
- Maternal & Child Health Provides intensive case management of high-risk infants, young children to age 7, and pregnant women, including home visits made by Registered Nurses and Social Workers.

Nutrition Services Provides nutrition education to the residents of Davidson County through three major programs: Women, Infants, and Children (WIC) Program, Commodity Supplemental Food Program (CSFP) and the Comprehensive Nutrition Program. The WIC and CSFP Programs provide, nutrition, counseling, supplemental foods and referral services to prenatals, postpartums, breastfeeding women, infants and children up to 5 and 6 years of age respectfully. CSFP also provides nutrition education and supplemental foods to the elderly (60 years or older).

Homeless Services Downtown Clinic coordinates services to the homeless population. A federal grant supports most services provided at the Downtown Clinic (DTC). Through a partnership with the Campus for Human Development, located in the building adjacent to the clinic, the homeless receive day shelter, showers and hygiene facilities, limited clothing and meals, case management, and referrals for housing and employment:

- Primary Care Services The clinic meets the basic medical needs of the homeless and refers more serious problems to General Hospital or other medical providers. A case manager assists in placing patients who have TennCare with their assigned primary care provider.
- Mental Health Services A part-time psychiatrist and a full-time mental specialist stabilize mentally ill clients until they can be enrolled in TennCare. Street outreach by a social worker helps to recruit new clients. The clinic is a licensed mental health outpatient treatment facility.
- Substance Abuse Treatment As a licensed outpatient Alcohol and Drug Treatment program, the clinic provides 3 levels of care for homeless male



clients, including partial hospitalizations held five days a week. An educational group is held for homeless clients who are pending treatment placement and housed at the Campus for Human Development (CHD). Housing is provided at the CHD for program participants. Persons needing residential treatment are referred through Opening Doors or the Alcohol and Drug Council of Middle Tennessee for placement.

Oral Health Services - With two operatory dental clinics available, staff with provide a full range of dental services through a contract with Meharry Medical College.

Adult Health Services includes:

- Chronic Disease Chronic Disease Intervention strives to improve the health of individuals with chronic disease by promoting and enabling good disease management through structured education and supervision. Focus is on adults with diabetes and/or hypertension at risk for kidney damage. Provides health education to community groups through health fairs.
- Assessment, Care Coordination & Evaluation This program is responsible for providing intake, assessment, referral to treatment, and care coordination to persons with alcohol or other drug problems who have no means of paying for treatment services. Case managers are also responsible for assisting clients in accessing other needed services to aid in the recovery process.
- SAMHSA Dual Diagnosis - This program provides case management and education for persons abusing more than one substance. Referral and treatment is the goal.

Preventive Health includes:

- Preventive Health Services The four neighborhood Public Health Centers promote healthy behaviors while providing traditional public health services. Services include well child examinations, immunizations, family planning, testing for HIV and other sexually transmitted diseases, screening for tuberculosis, lead screening, and WIC. The program serves a broad cross section of socio-economic groups due to the availability of free childhood immunizations.
- Indigent Drug Program The (IDP) dispenses prescribed medications (up to seven prescriptions per month per individual) for those who are certified as medically indigent by Metropolitan General Hospital. Medications are dispensed through the Pharmacy at the Metropolitan General Hospital site, 1818 Albion Street.
- Pharmacy Prescription drugs are maintained and monitored by a licensed pharmacist. Distribution is available for all clinics.

BUREAU OF COMMUNITY ASSESSMENT AND HEALTH PROMOTION

Epidemiology is responsible for the regular, systematic collection, assembly, analysis, and dissemination of information on the health status of Davidson County residents. Epidemiology actively monitors communicable disease reports and other sources of health and health related data to identify disease outbreaks. It provides epidemiological support of the Department's homeland security program.

Epidemiology produces monthly surveillance reports, a bi-monthly newsletter called Public Health Watch, an annual analysis of health status in Davidson County, and special study reports on the health of Davidson County residents.

Research And Evaluation is responsible for evaluating health care services, measuring health status, and determining health needs of Davidson County residents. This group conducts regular surveys of patient populations and the general public. It also conducts special studies under contract with a number of community agencies. This group also works with other divisions of the Health Department to evaluate their programs.

Health Promotion provides a number of programs and services aimed at improving health status of persons living in Nashville/Davidson County. Among these are community health and wellness, rape and unintentional injury prevention, tobacco control, violence prevention, adolescent pregnancy prevention, community nutrition, youth asset building, community prevention initiative, faith based public health, syphilis elimination, working with disparate populations, and coordinating maternal and child health initiatives. This group also supports the Department's Healthy Nashville initiative and manages the Department's safety program. Finally, Health Promotion provides administrative oversight of the Metro Civil Service Clinic located at Metro Nashville General Hospital and provides worksite wellness programs for Metro departments.

Information Systems is responsible for all data processing systems (hardware and software) for the Department. In addition to purchasing, installing, and maintaining the computer hardware, this division provides training on the Department's patient care management system (PCMS) and training on the office automation software. They also are responsible for the Department's Web sites, both Intranet and Internet, and they lead the Department's efforts in the conduct of customer service via the Internet.

Tenncare Transportation - Metro Health Department contracts with the Managed Care Organizations in Nashville to manage their transportation responsibilities for TennCare enrollees. Enrollees call this office to request transportation. If eligible, the office schedules their transportation with one of several transportation vendors (MTA bus, van companies, taxi cabs, etc.). The office then prepares and sends an invoice to the MCO for payment to the transportation vendor.



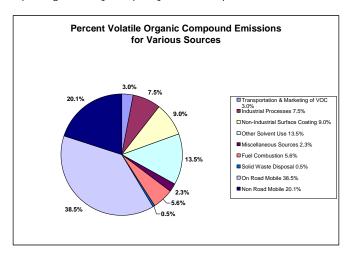
Medical/Vital Records manages the Department's medical records and privacy compliance. They also are responsible for issuing birth and death certificates for Davidson County residents.

Public Health Library is designed to serve public health professionals. The unique collection contains some general health science resources, but its focus is public health issues and practice.

Bridges To Care is responsible for the Nashville Consortium of Safety Net Providers and its program to implement an integrated system of care for the uninsured in Davidson County.

BUREAU OF ENVIRONMENTAL HEALTH SERVICES

Air Pollution Control This Program is responsible for protecting and enhancing the air we breath in Nashville, Davidson County, Tennessee. Specific responsibilities of the program include: adopting and enforcing air pollution regulations; permitting and inspecting stationary air pollution sources, such as factories and dry cleaners; evaluating permit applications; preparing a comprehensive annual emission inventory for criteria and toxic air pollutants; responding to citizen's complaints; operating an ambient air monitoring network; educating the public on the topic of air pollution and indoor air quality, and reporting the daily air quality index and pollen count.

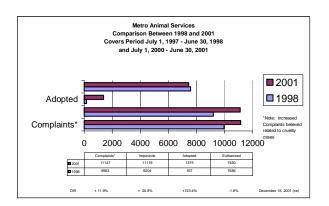


Vehicle Inspection Maintenance This Division oversees the contractor of the Vehicle Inspection Maintenance Program and conducts covert enforcement activities. This Division also assists vehicle owners that have trouble passing the emission test, etc.



Animal Services This Division is responsible for enforcing the Leash Law, Vicious Dog Law, and all other Codes and Regulations on Animal Control of Chapter Eight of the Metropolitan Code of Laws. This Division is also responsible for day to day operation of the new Metropolitan Animal Services Facility. Any dog observed running at large is impounded. If the dog is not claimed by its owner within three (3) days, it is placed for adoption, or disposed of in accordance with the law. This Division is also responsible for investigating all dog bites and any dog that has bitten someone is confined for ten (10) days for observation of rabies. The Animal Services Division assists in the annual Rabies Vaccination Clinics, licensing of all dogs, and provides Animal Safety Training to children and others. This Division promotes animal adoptions and the spay/neuter program.





Engineering Services Division is charged with applying sound engineering principles and practices in promoting the public health and environment. This role includes the design and inspection of on-site subsurface sewage disposal systems, soils interpretation and hydrogeologic analysis, the protection of our groundwater supply, noise pollution control, and technical consulting from an environmental health perspective. Issues faced include land use and development, public utilities and infrastructure, and policy development and enforcement.

The Division is using Computer Aided Design (CAD), Geographic Information Systems (GIS), and fiber optic networking to bring unprecedented levels of accuracy and

www.nashville.gov A - 5



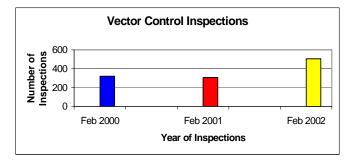
distribution to their analysis and findings. Networking with community groups and other divisions to improve GIS education and availability is a top priority.

FY 2001	
Soil Analysis and Soil Mapping Projects	257
Septic System Failures Investigated	85
Remediations for Failing Septic Systems	85
On-site Subsurface Sewage Disposal Systems	
Designed	139
Subdivision Development Plans Reviewed	65
Subdivision Development Plans Approved	54
Service Requests from Community	312

Food - This Division reviews and approves plans and specifications for new food handling establishments. Inspects food handling establishments and issues operating permits. Conducts food borne disease outbreak investigations. Condemns contaminated or otherwise unwholesome food products found in restaurants, taverns, grocery stores, schools, snack bars, warehouses, etc. This Division posts weekly food inspections scores and offers restaurant Food Safety Awards. Food protection training is provided in three languages to the food industry.

General Sanitation - This Division is responsible for investigating nuisance complaints such as the accumulation of garbage and trash, sewage on the ground, excessive vegetation, unsanitary conditions in public facilities, illegal dumping, trailer court and campground inspections, etc. and provides for corrective action. The environmentalists make inspections and issue notices to abate these nuisances. At the same time, they strive to educate the public on how these conditions should be abated. This Division also conducts Environmental Lead Assessments.

Vector Control - This Division answers citizen's complaints and service requests concerning vermin control by placing poisoned bait; fogging and larviciding for mosquitoes, etc. This Division provides services of rodent control on the exterior of private residential property within the urban services area and by providing services in the control of public health related insects and other pests county-wide. This Division also attempts to educate the public on good sanitary practices and how to eliminate those environmental factors which support vermin existence



Public Facilities - This Division is responsible for the inspection of all public swimming pools and hotels/motels for sanitary and safety conditions. In addition to their

routine inspections, pre-season inspections are made to assist the pool operators to better prepare their pools to meet Metro and State permitting requirements. This Division also conducts routine inspections for safety and general sanitation in public schools, correctional facilities, public facilities, and day care centers. This Division is also responsible for conducting general sanitation inspections of tattoo studios and body piercing studios.

www.nashville.gov A - 6

38 Health Department—Performance



Objectives	Performance Measures	FY 2001 Budget	FY 2001 Actuals	FY 2002 Budget	FY 2003 Budget
Administration					
Develop and implement a department-wide system of continuous assessment and improvement of work performance.	 a. Employees having identified training goals/needs as part of performance evaluation by June 30 b. Conduct organizational assessment to identify 	100%	100%	100%	100%
	ways to retain high performing employees c. Process in place for	9/30/00	9/30/00	9/30/01	9/30/01
	tracking employee training through FASTnet d. All new employees	na	na	6/2002	6/2002
	complete orientation within 60 days of hire	na	na	6/2002	6/2002
2. Establish and implement a system for assuring that employees are equipped with the knowledge and skills necessary for effective job performance.	Quality management audit of each Bureau with follow- up reports and recommendations	na	na	6/2002	6/2002
Establish working plan with each Bureau for consultation and follow-up for strategic plan.	Management action plan in place and operational for each Bureau	*12/31/00	*12/31/00	Na	Na
* Status to be reported in FY 2	003 Budget Book.				
Dental Health					
Reduce oral disease among children ages 5 through 17.	 a. Maintain the number of children and adolescents through age 14, who receive protective sealants on their permanent molar teeth b. Conduct oral health education programs for children (preschool, K-12 	1,500	1,500	*na	*na
	and special education) c. Conduct in-services for	15,000	15,000	*na	*na
	teachers, lay public staff and college level d. Screening and referral	600	600	*na	*na
	programs	4,000	4,000	*na	*na
 Reduce oral disease among children ages 5 through 17 in Chapter I schools. 	detected in children one year post initial exam b. Percentage of children receiving sealants the	na	na	<750	<750
	previous year who will not have untreated cavities c. Percentage of children who will demonstrate good oral techniques 6 months after oral health education	na	na	<50	< 50
	N=1500	na	na	100	100

www.nashville.gov

38 Health Department—Performance



Objectives	Performance Measures	FY 2001 Budget	FY 2001 Actuals	FY 2002 Budget	FY 2003 Budget
Dental Health (continued)					
3. Increase the number of children receiving sealants in schools by 10%.	Increase by 10% the number receiving sealants in Chapter I schools	16	16	*na	*na
Provide access to acute dental services for the uninsured.	Provide restorative treatment to at least 95% of the Head Start children identified as having the greatest need	na	na	*na	*na
* Performance will be focused	on measures listed in #2 beginni	ng in FY 2002.			
Community Health					
 Increase the percent of 24- month-old children who are completely immunized from 86% to 90%. 	completely immunized	90%	90%	90%	90%
2. Improve the understanding of disease process and management related to diabetes and hypertension by assessing knowledge at	 a. Maintain minimal client base (75) in chronic disease case management b. Assess client knowledge and compliance at 	160	160	*na	*na
admission to program, three months and annually.	admission, 3 months and annually c. Number of training activities through health	100%	100%	*na	*na
	fairs d. 100% of patients enrolled will demonstrate and	30	30	*na	*na
	practice self care skills at 3 months post admission e. Percent of patients enrolled who will demonstrate and	na	na	100%	100%
	practice self care skills	na	na	50%	50%
 Maximize enrollment of eligible persons in the TennCare Program. 	a. Enroll children in TennCare (#)b. Reverify eligibility of original TennCare enrollees	500	500	*na	*na
	(#)c. TennCare presumptive	10,000	10,000	*na	*na
	eligibility for low-income pregnant women (#) d. Percent of all children	1,050	1,050	*na	*na
	eligible who will be enrolled in TennCare e. Percent of TennCare enrollees who will be	na	na	90	90
	verified by 12-31-2002	na	na	80	80

^{*} Performance Measures in FY 2002 have been modified.



Expenditure by Type GSD General Fund	FY 2001 Budget	FY 2001 Actual	FY 2002 Budget	FY 2003 Budget
OPERATING EXPENSE:				
PERSONAL SERVICES:				
Salary Expense	16,180,303	15,201,002	17,051,777	18,624,115
Fringe Benefits	4,745,928	4,285,589	4,658,733	4,867,320
Per Diem & Other Fees	0	0	0	0
TOTAL PERSONAL SERVICES	20,926,231	19,486,591	21,710,510	23,491,435
OTHER SERVICES:				
Utilities	390,150	329,023	377,302	408,550
Professional Services	3,894,705	3,506,657	3,779,799	4,029,849
Purchased Services	539,409	326,396	977,608	556,017
Travel	281,300	207,922	300,633	248,300
Communications	253,600	80,648	102,200	109,200
Printing	39,150	18,943	50,150	43,200
Advertising & Promotion	28,500	33,266	61,650	54,400
Subscriptions	12,900	10,904	13,550	9,700
Tuit'n Req & Dues	59,600	37,383	115,750	99,200
Repairs & Maint Svcs	59,786	189,897	97,500	139,200
Internal Service Fees	145,100	376,945	225,618	316,650
TOTAL OTHER SERVICES	5,704,200	5,117,984	6,101,760	6,014,266
OTHER EXPENSE:				
Supplies & Materials	771,797	711,690	1,002,368	914,500
Fixed Charges	271,310	176,366	244,525	158,000
Misc Other Expenses & Payments	0	10	0	0
Taxes, Licenses, Permits & Fees	33,150	23,824	24,500	27,300
Grant Contribute & Award	500	505	1,000	300
TOTAL OTHER EXPENSE	1,076,757	912,395	1,272,393	1,100,100
Pension, Annuity, Debt, & Other Costs	0	0	0	0
Equipment, Buildings, Land, etc.	359,829	150,475	388,331	181,498
Special Projects	0	0	0	0
TOTAL OPERATING EXPENSE	28,067,017	25,667,445	29,472,994	30,787,299
TRANSFERS:				
Transfers To Other Funds & Units	46,800	46,320	166,881	128,500
EXPENSE AND TRANSFERS	28,113,817	25,713,765	29,639,875	30,915,799



Revenue by Source GSD General Fund	FY 2001 Budget	FY 2001 Actual				
OPERATING REVENUE:						
Program Revenues:						
Charges For Current Services	1,573,728	1,760,224	1,758,799	1,911,320		
Commissions and Fees	0	0	0	0		
Subtotal Charges, Commissions, and Fees	1,573,728	1,760,224	1,758,799	1,911,320		
Revenues from Other Gov't & Agencies:						
Federal Direct	1,369,439	1,124,080	1,369,374	1,196,474		
Federal Through State	6,998,844	6,806,000	8,294,423	8,164,223		
Other Pass Through	260,050	63,687	0	0		
State Direct	776,900	543,821	628,825	547,178		
Other Agencies	0	0	0	0		
Subtotal From Other Gov't & Agencies	9,405,233	8,537,588	10,292,622	9,907,875		
Contributions & Gifts	406,000	401,380	366,000	360,000		
Miscellaneous Revenue	0	620	200	300		
Use of Money or Property	0	0	0	0		
TOTAL PROGRAM REVENUES	11,384,961	10,696,812	12,417,621	12,179,495		
Non-Program Revenues:						
Property Taxes	0	0	0	0		
Local Option Sales Tax	0	0	0	0		
Other Taxes, Licenses, & Permits	570,000	706,947	547,200	590,200		
Fines, Forfeits & Penalties	45,000	54,350	41,000	50,300		
Compensation for Loss, Sale, Damage to Property	0	0	0	0		
TOTAL OPERATING REVENUE	11,999,961	11,461,109	13,005,821	12,819,995		
Transfers From Other Funds & Units	1,457,500	1,293,239	2,323,755	2,442,118		
TOTAL REVENUE AND TRANSFERS	13,457,461	12,754,348	15,329,576	15,262,113		



Expenditures by Type Special purpose funds	FY 2001 Budget	FY 2001 Actuals	FY 2002 Budget	FY 2003 Budget
OPERATING EXPENSE:				
PERSONAL SERVICES:				
Salary Expense	108,357	50,398	312,635	199,398
Fringe Benefits	46,119	9,037	98,237	18,438
Per Diem & Other Fees	0	0	0	0
TOTAL PERSONAL SERVICES	154,476	59,435	410,872	217,836
OTHER SERVICES:				
Utilities	0	0	0	0
Professional Services	13,883	10	27,145	0
Purchased Services	20,024	126	18,500	36,924
Travel	8,700	3,332	8,700	5,000
Communications	0	0	2,937	0
Printing	2,000	0	1,000	628
Advertising & Promotion	0	0	0	0
Subscriptions	0	0	0	0
Tuit'n Req & Dues	1,500	0	1,500	10,000
Repairs & Maint Svcs	0	3,039	0	3,000
Internal Service Fees	0	186	O	0
TOTAL OTHER SERVICES	46,107	6,693	59,782	55,552
OTHER EXPENSE:				
Supplies & Materials	2,400	3,681	8,017	54,983
Fixed Charges	0	0	0	0
Misc Other Expense & Payments	2,500	0	3,000	0
Taxes, Licenses, Permits & Fees	0	200	0	0
Grant Contribute & Award	0	0	O	0
TOTAL OTHER EXPENSE	4,900	3,881	11,017	54,983
Pension, Annuity, Debt, & Other Costs	0	0	0	0
Equipment, Buildings, Land, etc.	13,000	0	38,195	0
Special Projects	0	0	0	0
TOTAL OPERATING EXPENSE TRANSFERS:	218,483	70,009	519,866	328,371
Transfer To Other Funds & Units	0	0	0	0
TOTAL EXPENSE AND TRANSFERS	218,483	70,009	519,866	328,371



Revenues by Source Special purpose funds	FY 2001 Budget			FY 2003 Budget
OPERATING REVENUE:				
Program Revenues:				
Charges for Current Services	0	0	0	0
Commissions and Fees	0	0	0	0
Subtotal Charges, Commissions, and Fees	0	0	0	0
Revenues from Other Gov'ts & Agencies:				
Federal Direct	90,850	31,712	172,648	66,618
Fed Through State	47,883	52,883	47,883	47,883
Other Pass Through	0	0	0	0
State Direct	0	0	0	0
Other Agencies	0	0	0	0
Subtotal From Other Gov'ts & Agencies	138,733	84,595	220,531	114,501
Contributions & Gifts	79,750	79,750	299,335	213,870
Miscellaneous Revenue	0	0	0	0
Use of Money or Property	0	0	0	0
Total Program Revenues	218,483	164,397	519,866	328,371
Non-Program Revenues:				
Property Taxes	0	0	0	0
Local Option Sales Tax	0	0	0	0
Other Taxes, Licenses, & Penalties	0	0	0	0
Fines, Forfeits, & Penalties	0	0	0	0
Compensation for Loss, Sale, Damage to Property	0	0	0	0
TOTAL OPERATING REVENUE	218,483	164,397	519,866	328,371
Transfer From Other Funds & Units	0	0	0	0
TOTAL REVENUE AND TRANSFERS	218,483	164,397	519,866	328,371



Reminder: Many of the class changes from FY 2001 to FY 2002 were due to implementing the 2002 Reclassification Study & Pay Plan, based on the Mercer study and approved by the Council, and do not necessarily represent position additions or deletions.

Budgeted Positions & FTEs by Fund			FY 20	000	FY 2	2001	FY 2	2002
	<u>Class</u>	<u>Grade</u>	Pos.	FTE	Pos.	FTE	Pos.	FTE
38 Health - GSD General Fund								
Account Clerk 1	0020	GS03	3	3.0	5	5.00	0	0.00
Account Clerk 2	4370	GS04	3 1	1.0	1	1.00	0	0.00
Account Clerk 2 Account Clerk 3	3730	GS05	4	4.0	3	3.00	3	3.00
Admin Medical Secretary 1	0057	GS06	2	2.0	0	0.00	0	0.00
Admin Services Officer 3	7244	GS09	3	3.0	3	3.00	2	2.00
Admin Services Officer 4	7245	0307	0	0.0	0	0.00	1	1.00
Administrative Assistant 1	7240	GS06	6	6.0	11	11.00	0	0.00
Administrative Assistant 2	7241	GS08	1	1.0	2	2.00	1	1.00
Animal Control Director	7840	GS12	1	1.0	1	1.00	1	1.00
Animal Control Manager	6492	GS11	1	1.0	0	0.00	1	1.00
Animal Control Officer 1	7087	GS04	4	4.0	6	6.00	9	9.00
Animal Control Officer 2	7088	GS05	6	6.0	10	10.00	9	9.00
Animal Control Officer 3	7089	GS06	4	4.0	1	1.00	3	3.00
Assistant to the Director	6678	GS13	0	0.0	1	1.00	1	1.00
Bldg Superintendent	6927	GS11	1	1.0	1	1.00	1	1.00
CAD/GIS Analyst 1	7729		0	0.0	0	0.00	1	1.00
Caring For Child Case Mgr	7195	GS09	2	2.0	0	0.00	0	0.00
Case Manager - Health	7712	GS07	5	5.0	5	5.00	0	0.00
Chemist 3	4470	GS09	1	1.0	1	1.00	1	1.00
Chief Medical Director	1080	N/A	1	1.0	1	1.00	1	1.00
Com Disease Invst 2	7430	GS06	5	5.0	0	0.00	0	0.00
Comm Disease Investigator 1	6474	GS05	1	1.0	0	0.00	0	0.00
Communicable Disease Investigator	6567	GS07	5	5.0	18	18.00	19	19.00
Courier	6466	GS04	4	4.0	3	3.00	3	3.00
Custodian 1	7280	WG02	12	12.0	10	10.00	10	10.00
Custodian 2	2630	WL03	1	1.0	1	1.00	1	1.00
Custodian Supv-Health	7022	WS02	1	1.0	1	1.00	1	1.00
Data Analyst- Health	7714	GS05	2	2.0	0	0.00	0	0.00
Data Base Administrator	6818	GS12	0	0.0	1	1.00	0	0.00
Data Svc Coordinator	7135	GS06	2	2.0	2	2.00	2	2.00
Dental Assistant 1	1461	GS05	5	5.0	1	1.00	2	2.00
Dental Hygienist 1	1463	GS09	2	1.8	2	1.50	7	7.00
Dental Hygienist 2	1464		0	0.0	0	0.00	1	1.00
Dental Services Director	1447	HD11	1	1.0	0	0.00	1	1.00
Dentist 1	1445	HD09	2	2.0	0	0.00	0	0.00
Dentist 2	1446	HD10	3	2.3	1	1.00	0	0.00
Deputy Director - Health	10180	GS14	0	0.0 1.0	0	0.00	1	1.00 1.00
Dir Assessment And Evaluation	7179		1		1	1.00	1	
Dir Finance And Admin Dir Health Svc Admin/Plann	6659 7707	GS14	1	1.0 1.0	1	1.00 0.00	1	1.00
Employment Counselor	7131	GS14 GS07	1 1	1.0	0 0	0.00	0 0	0.00
Environmental Assistant	0513	GS07 GS05	3	3.0	2	2.00	3	3.00
Environmental Eng 1	4152	GS05 GS10	4	4.0	3	3.00	3	3.00
Environmental Eng 2	4153	GS10	0	0.0	1	1.00	2	2.00
Environmental Eng 3	4153	GS11	1	1.0	1	1.00	1	1.00
Environmental Health Dir	7044	GS13	1	1.0	1	1.00	1	1.00
Environmentalist 1	1843	GS07	5	5.0	6	6.00	8	8.00
Environmentalist 2	1844	GS08	7	7.0	5	5.00	4	4.00
Environmentalist 3	1845	GS10	5	5.0	5	5.00	5	5.00
Environmentalist 4	1846	GS11	2	2.0	3	3.00	3	3.00
Envr Engineer Asst.1	4157	GS07	2	2.0	3	3.00	2	2.00
· g ····			_		ŭ	3.00	_	



								100
Budgeted Positions & FTEs by Fund			FY 20	<u> 200</u>	FY 2	<u> 2001</u>	FY 2	2002
	<u>Class</u>	<u>Grade</u>	Pos.	<u>FTE</u>	Pos.	<u>FTE</u>	Pos.	<u>FTE</u>
					_		_	
Equip & Supply Clerk 3	3027	CCO2	0	0.0	0	0.00	1	1.00
Equip And Supply Clerk 1	5010	GS03	2	2.0	2	2.00	1	1.00
Finance Officer 2	10151	CC07	0	0.0	0	0.00	1	1.00
Food Inspector 1	6631	GS07	4	4.0	6	6.00	6	6.00
Food Inspector 2	6632	GS08	6	6.0	4	4.00	4	4.00
Food Inspector 3 Gen Maint Technician	6633 7021	GS10 WG04	1 3	1.0 3.0	1 4	1.00 4.00	1 4	1.00 4.00
Health Educator	7021 3967	GS09	3 1	1.0	0	0.00	0	
Health Promotion Director	7923	GS12	0	0.0	1	1.00	1	0.00 1.00
HIV Counselor 2	7923 7094	GS09	1	1.0	0	0.00	0	0.00
Home Economist	6481	GS04 GS06	4	4.0	6	6.00	6	6.00
Human Resources Analyst 4	6874	GS11	1	1.0	1	1.00	1	1.00
Human Resources Asst.1	6931	GS06	1	1.0	2	2.00	2	2.00
Info Systems Analyst 2	7780	GS10	3	3.0	3	3.00	0	0.00
Info Systems Div Mgr	7318	GS13	1	1.0	1	1.00	1	1.00
Info Systems Specialist	7783	0313	0	0.0	0	0.00	2	2.00
Info Systems Tech 1	7784		0	0.0	0	0.00	1	1.00
Information Systems Manager	7782		0	0.0	0	0.00	1	1.00
Interpreter	6641	GS04	1	1.0	1	1.00	3	3.00
Inventory Control Supervisor	6482	GS07	1	1.0	1	1.00	1	1.00
Laboratory Technician 1	2797	GS05	2	2.0	2	2.00	2	2.00
Librarian	6252	GS08	1	1.0	1	1.00	1	1.00
Maintenance Supervisor	6928	WS06	1	1.0	0	0.00	0	0.00
Med Administrative Assistant 1	3072	GS11	8	8.0	11	11.00	14	14.00
Med Administrative Assistant 2	3073	GS12	10	10.0	7	7.00	9	9.00
Med Administrative Assistant 2	3074	GS13	2	2.0	3	3.00	4	4.00
Medical Doctor	7424	HD12	3	3.0	2	2.00	3	3.00
Medical Service Director	7024	HD13	0	0.0	1	1.00	1	1.00
Mental Health Specialist	6772	GS09	2	1.5	2	2.00	3	3.00
Mobile Clinic Driver	7713	GS05	1	1.0	0	0.00	1	1.00
Nursing Aide-Health	3235	GS02	1	1.0	1	1.00	1	1.00
Nutritionist 1	3237	GS08	7	6.0	3	3.00	4	4.00
Nutritionist 2	3238	GS09	3	3.0	4	4.00	3	3.00
Ob-Gyn Nurse Practitioner	6491	GS11	2	2.0	2	2.00	1	1.00
Office Assistant 1	7747	GS03	8	8.0	2	2.00	0	0.00
Office Assistant 2	7748	GS04	15	14.5	16	16.00	0	0.00
Office Assistant 3	7749	GS05	72	72.0	93	93.00	0	0.00
Office Manager 1	5956	GS06	1	1.0	0	0.00	0	0.00
Office Support Rep 1	10120		0	0.0	0	0.00	7	7.00
Office Support Rep 2	10121		0	0.0	0	0.00	15	15.00
Office Support Rep 3	10122		0	0.0	0	0.00	99	99.00
Office Support Spec 1	10123		0	0.0	0	0.00	14	14.00
Outreach Worker	6485	GS04	26	25.0	27	27.00	28	28.00
Pharmacist 2	3459	GS13	1	1.0	1	1.00	1	1.00
Pharmacist Assistant	6486	GS03	1	1.0	1	1.00	0	0.00
Print Equip Operator 2	5919	WL06	1	1.0	1	1.00	1	1.00
Program Coordinator	6034	GS08	8	8.0	2	2.00	0	0.00
Program Specialist 3	7380	GS09	0	0.0	8	8.00	10	10.00
Program Supervisor	7381	GS09	0	0.0	1	1.00	4	4.00
Pub Health Epidemiologist 2	7685	GS11	1	1.0	3	3.00	3	3.00
Pub Health Epidemiologist 3	7686	GS13	1	1.0	1	1.00	1	1.00
Public Health Epidemiologist 2	7979		0	0.0	0	0.00	2	2.00
Public Health LPN	6251	HD01	25	23.0	19	18.13	15	15.00
Public Health Nurse 1	3971	HD02	16	13.7	30	23.91	4	4.00
Public Health Nurse 2	3972	HD03	53	49.2	75	67.17	110	110.00
Public Health Nurse 3	3973	HD04	13	13.0	12	11.71	10	10.00



Budgeted Positions & FTEs by Fund			FV 2	2000	F۷	2001	F۷	2002
budgeted Positions & Files by Fullu	Class	<u>Grade</u>	Pos.	<u>FTE</u>	Pos.	<u>FTE</u>	Pos.	<u>FTE</u>
	Class	Grade	<u>1 03.</u>		1 03.		1 03.	<u></u>
Public Health Nurse 4	3974	HD06	9	9.0	9	9.00	10	10.00
Public Health Nurse 5	3975	HD07	1	1.0	1	1.00	1	1.00
Public Health Nurse 6	3976	HD08	1	1.0	1	1.00	0	0.00
Public Health Nurse Clinician	6489	HD05	2	1.7	5	5.00	11	11.00
Public Health Nursing Dir	7016	GS14	1	1.0	1	1.00	1	1.00
Radiologic Technician	6261	GS07	1	1.0	1	1.00	0	0.00
Research Analyst 1	7390	GS090	0	0.0	1	1.00	3	3.00
Research Analyst 2	7391	GS11	0	0.0	1	1.00	1	1.00
Secretary 2	6146	GS06	1	1.0	1	1.00	0	0.00
Social Worker 1	6768	GS07	10	10.0	8	8.00	12	12.00
Social Worker 2	6769	GS09	3	3.0	0	0.00	0	0.00
Social Worker Supervisor-Health	7204	GS10	1	1.0	0	0.00	0	0.00
Software Training Manager	7750	GS08	1	1.0	1	1.00	1	1.00
Soil Scientist	6380	GS10	1	1.0	1	1.00	1	1.00
Speech And Hear Therapist	4978	GS10	3	3.0	3	3.00	4	4.00
Steno Clerk 2	4840	GS04	1	1.0	0	0.00	0	0.00
Vehicle Inspection Dir	6639	GS11	1	1.0	1	1.00	1	1.00
Vehicle Inspector 1	6552	GS07	1	1.0	1	1.00	1	1.00
Vehicle Inspector 2	6640	GS08	1	1.0	1	1.00	1	1.00
Veterinarian	7805	HD08	1	0.5	1	1.00	1	1.00
Veterinarian Tech	7981	GS05	0	0.0	2	2.00	2	2.00
Warehouse Supervisor 2	6494	GS08	1	1.0	1	1.00	1	1.00
Warehouse Worker	7400	WG02	5	5.0	5	5.00	4	4.00
Total Positions & FTE			482	469.1	529	513.42	577	577.00
Charles numbers funds								
Special purpose funds Med Administrative Assistant 1	3072	GS11	0	0.0	2	2.00	2	2.00
	6772	GS09	0	0.0	1	1.00	1	1.00
Mental Health Specialist			0		-		-	
Mobile Clinic Driver	7713	GS05	0	0.0	1	1.00	1	1.00
Program Coordinator	6034	GS08	0	0.0	1	1.00	1	1.00
Public Health Nurse 2	3972	HD03	0	0.0	1	1.00	1	1.00
Research Analyst 2	7391	GS11	0	0.0	1	1.00	1	1.00
Speech And Hear Therapist	4978	GS10	0	0.0	2	1.50	2	1.50
Total Positions & FTE			0	0.0	9	8.50	9	8.50